



**SERVICE DELIVERY AND
BUDGET IMPLEMENTATION
PLAN [SDBIP]**

**2017 – 2018
FINANCIAL
YEAR**

GREAT KEI MUNICIPALITY

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ACRONYMS

ADM	Amatole District Municipality
AFS	Annual Financial Statements
AG	Auditor general
CWP	Community Works programme
COGTA	Department of Cooperative Governance and Traditional Affairs
DRDLA	Department of Rural Development and Agrarian Reform
EPWP	Expanded Public Works Programme
EEP	Employment Equity Plan
FY	Financial year
GKM	Great Kei Municipality
ICT	Information Communication Technology
IDP	Integrated Development Plan
IT	Information Technology
IGR	Inter-Governmental Relations
LED	Local Economic Development
LGTAS	Local Government Turn Around Strategy
LLF	Local Labour Forum
MFMA	Local Government: Municipal Finance Management Act No. 56 of 2003
MIG	Municipal Infrastructure Grant
MPAC	Great Kei Municipality Public Accounts Committee
MTRF	Medium Term Revenue Framework
MRM	Moral Regeneration Movement
N/A	Not applicable (for the period)
NKPI	National Key Performance Indicator
PMS	Performance Management Systems
SDBIP	Service Delivery and Budget Implementation Plan
SLA	Service Level Agreement
SMME's	Small, Medium and Micro Enterprises
SDF	Spatial Development Framework
SPU	Special Programmes Unit

MUNICIPAL MANAGER' S QUALITY CERTIFICATE

I, _____, in my capacity as the Municipal Manager of the Great Kei Municipality submit this Draft Service Delivery and Budget Implementation Plan (SDBIP) for the 2017/18 financial year for approval by the Mayor. This SDBIP has been prepared in terms of the stipulated requirements as documented in the Local Government: Municipal Finance Management Act of 2003.

Mrs. Ivy Sikhulu-Nqwena
Municipal Manager

Date

MAYOR'S APPROVAL

I, _____, in my capacity as the Mayor of the Great Kei Municipality, hereby approve the Draft Service Delivery and Budget Implementation Plan (SDBIP) for the 2017/18 financial year as required in terms of Section 53 (1)(c) (ii) of the Local Government: Municipal Finance Management Act of 2003.

Cllr L.D. Tshetsha
Mayor

Date

PART 1: BACKGROUND

1.1. Introduction

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the end-of-year service delivery targets as set out in the budget and IDP. It determines the performance agreements for the Municipal Manager and all Top Managers whose performance is monitored through Section 71 monthly reports and evaluated through the annual process.

1.2. Legislative framework

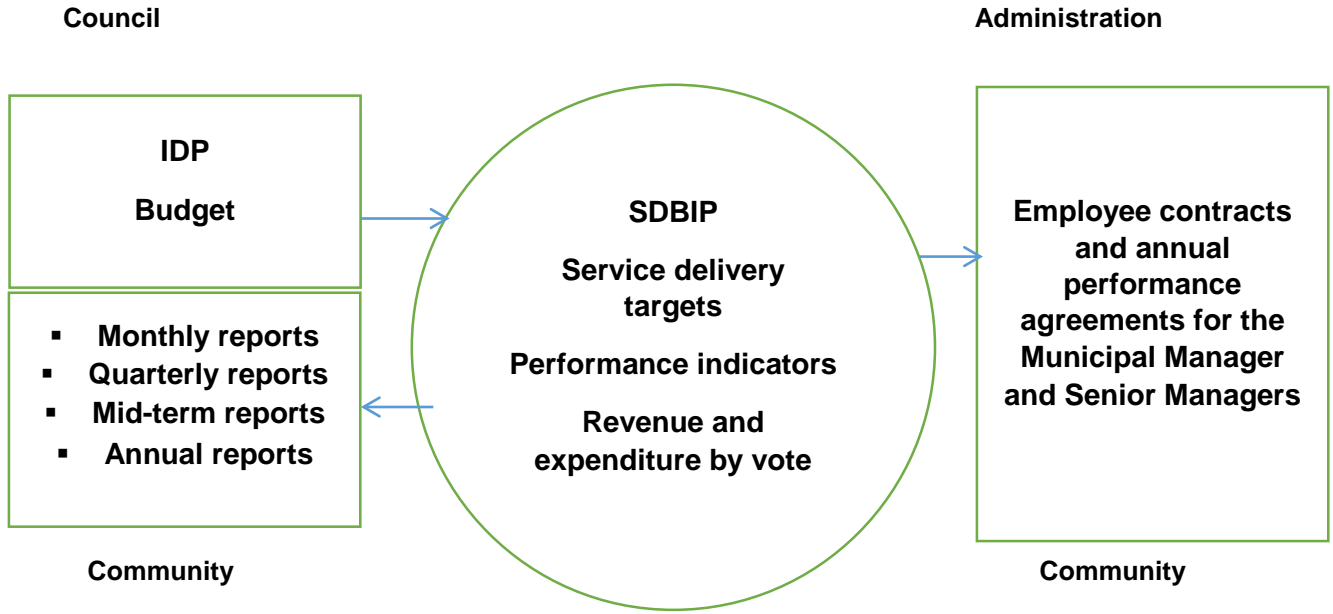
In terms of Section 1(i) of the MFMA, the SDBIP is defined as: *“a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c) (ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:*

- (a) Projections for each month of-*
 - (i) revenue to be collected by source; and*
 - (ii) operational and capital expenditure, by vote;*
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed.”*

In terms of the MFMA read together with Municipal Budget and Reporting Regulations of 2009, the process of the SDBIP is as follows:

- The Mayor of a municipality must (c) (ii) that the municipality’s service delivery and budget implementation plan is approved by the Mayor within 28 days after approval of the IDP and budget. This SDBIP will inform the performance agreements of all Section 57/6 Managers and it will further be cascaded down as per the PMS policy of Council.

1.3 SDBIP Cycle



PART 2

Component 1 – Budget Information

Sub-component 1 – Monthly Projections of Revenue by Source

EC123 Great Kei - Table A1 Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
Financial Performance										
Property rates	-	-	-	-	-	-	-	17 000	17 969	18 975
Service charges	-	-	-	-	-	-	-	13 230	13 985	14 768
Investment revenue	-	-	-	-	-	-	-	518	547	578
Transfers recognised - operational	-	-	-	-	-	-	-	39 036	40 405	41 933
Other own revenue	-	-	-	-	-	-	-	39 602	21 273	22 464
Total Revenue (excluding capital transfers and contributions)	-	-	-	-	-	-	-	109 387	94 179	98 718
Employee costs	-	-	-	-	-	-	-	59 948	63 365	66 914
Remuneration of councillors	-	-	-	-	-	-	-	4 395	4 646	4 906
Depreciation & asset impairment	-	-	-	-	-	-	-	15 000	15 855	16 743
Finance charges	-	-	-	-	-	-	-	664	702	741
Materials and bulk purchases	-	-	-	-	-	-	-	8 814	9 316	9 838
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	-	-	-	-	-	-	-	38 222	40 401	42 663
Total Expenditure	-	-	-	-	-	-	-	127 043	134 285	141 805
Surplus/(Deficit)	-	-	-	-	-	-	-	(17 657)	(40 106)	(43 087)
Transfers and subsidies - capital (monetary allocation)	-	-	-	-	-	-	-	15 371	16 765	22 182
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	-	-	-	-	-	-	(2 286)	(23 341)	(20 905)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	-	-	-	-	-	-	-	(2 286)	(23 341)	(20 905)
Capital expenditure & funds sources										
Capital expenditure	-	-	-	-	-	-	-	17 714	18 724	19 773
Transfers recognised - capital	-	-	-	-	-	-	-	15 464	16 346	17 261
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	2 250	2 378	2 511
Total sources of capital funds	-	-	-	-	-	-	-	17 714	18 724	19 773
Financial position										
Total current assets	-	-	-	-	-	-	-	13 583	14 357	15 161
Total non current assets	-	-	-	-	-	-	-	374 871	378 955	383 197
Total current liabilities	-	-	-	-	-	-	-	26 319	27 819	29 377
Total non current liabilities	-	-	-	-	-	-	-	18 779	19 849	20 961
Community wealth/Equity	-	-	-	-	-	-	-	343 357	345 645	348 021
Cash flows										
Net cash from (used) operating	-	-	-	-	-	-	-	24 965	5 463	9 512
Net cash from (used) investing	-	-	-	-	-	-	-	(17 714)	(18 724)	(19 773)
Net cash from (used) financing	-	-	-	-	-	-	-	(250)	(264)	(279)
Cash/cash equivalents at the year end	-	-	-	-	-	-	-	7 145	(6 380)	(16 920)
Cash backing/surplus reconciliation										
Cash and investments available	-	-	-	-	-	-	-	2 156	2 279	2 406
Application of cash and investments	-	-	-	-	-	-	-	14 513	15 712	16 592
Balance - surplus (shortfall)	-	-	-	-	-	-	-	(12 357)	(13 433)	(14 185)
Asset management										
Asset register summary (WDV)	-	-	-	-	-	-	374 871	374 871	378 955	383 197
Depreciation	-	-	-	-	-	-	15 000	15 000	15 855	16 743
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	3 445	3 445	3 641	3 845

Sub-component 2 – Monthly Projections of Expenditure (Operating and Capital) and revenue for each vote Capital Expenditure (Standard Classification)

EC123 Great Kei - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional										
<i>Governance and administration</i>		-	-	-	-	-	-	91 794	77 374	80 972
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	91 794	77 374	80 972
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	808	398	421
Community and social services		-	-	-	-	-	-	808	398	421
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	14 925	14 186	14 739
Planning and development		-	-	-	-	-	-	600	634	670
Road transport		-	-	-	-	-	-	14 325	13 552	14 069
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	17 230	18 985	24 768
Energy sources		-	-	-	-	-	-	11 575	13 006	18 455
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	5 656	5 978	6 313
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	-	-	-	-	-	-	124 758	110 944	120 900
Expenditure - Functional										
<i>Governance and administration</i>		-	-	-	-	-	-	78 701	83 187	87 846
Executive and council		-	-	-	-	-	-	14 733	15 573	16 445
Finance and administration		-	-	-	-	-	-	63 968	67 615	71 401
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	2 528	2 672	2 822
Community and social services		-	-	-	-	-	-	2 528	2 672	2 822
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	25 923	27 401	28 935
Planning and development		-	-	-	-	-	-	10 266	10 851	11 459
Road transport		-	-	-	-	-	-	15 657	16 550	17 476
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	19 891	21 024	22 202
Energy sources		-	-	-	-	-	-	12 114	12 805	13 522
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	7 776	8 219	8 680
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	-	-	-	-	-	-	127 043	134 285	141 805
Surplus/(Deficit) for the year		-	-	-	-	-	-	(2 286)	(23 341)	(20 905)

Sub-component 3- Budget Statement Summary

EC123 Great Kei - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 1 - COUNCIL & ADMINISTRATION		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - FINANCIAL MANAGEMENT & INFORMATI		-	-	-	-	-	-	91 694	77 268	80 861
Vote 4 - HUMAN RESOURCES & ADMINISTRATION		-	-	-	-	-	-	100	106	112
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	8 155	8 164	8 621
Vote 6 - INFRASTRUCTURE SERVICES		-	-	-	-	-	-	24 809	25 406	31 306
Vote 7 - STRATEGIC SERVICES & LED		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	-	-	-	-	-	-	124 758	110 944	120 900
Expenditure by Vote to be appropriated	1									
Vote 1 - COUNCIL & ADMINISTRATION		-	-	-	-	-	-	8 056	8 515	8 992
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	6 677	7 058	7 453
Vote 3 - FINANCIAL MANAGEMENT & INFORMATI		-	-	-	-	-	-	51 901	54 859	57 931
Vote 4 - HUMAN RESOURCES & ADMINISTRATION		-	-	-	-	-	-	12 067	12 755	13 470
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	13 816	14 604	15 421
Vote 6 - INFRASTRUCTURE SERVICES		-	-	-	-	-	-	26 960	28 496	30 092
Vote 7 - STRATEGIC SERVICES & LED		-	-	-	-	-	-	7 566	7 997	8 445
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	-	-	-	-	-	-	127 043	134 285	141 805
Surplus/(Deficit) for the year	2	-	-	-	-	-	-	(2 286)	(23 341)	(20 905)

Sub-component 4- Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

EC123 Great Kei - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	-	-	-	-	-	-	-	17 000	17 969	18 975
Service charges - electricity revenue	2	-	-	-	-	-	-	-	7 575	8 006	8 455
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	-	-	-	-	5 656	5 978	6 313
Service charges - other											
Rental of facilities and equipment									250	264	279
Interest earned - external investments									518	547	578
Interest earned - outstanding debtors									5 814	6 145	6 489
Dividends received									-	-	-
Fines, penalties and forfeits									3	3	3
Licences and permits									1 488	1 573	1 661
Agency services									200	211	223
Transfers and subsidies									39 036	40 405	41 933
Other revenue	2	-	-	-	-	-	-	-	31 635	12 851	13 571
Gains on disposal of PPE									212	225	237
Total Revenue (excluding capital transfers and contributions)									109 387	94 179	98 718
Expenditure By Type											
Employee related costs	2	-	-	-	-	-	-	-	59 948	63 365	66 914
Remuneration of councillors									4 395	4 646	4 906
Debt impairment	3								12 000	12 684	13 394
Depreciation & asset impairment	2	-	-	-	-	-	-	-	15 000	15 855	16 743
Finance charges									664	702	741
Bulk purchases	2	-	-	-	-	-	-	-	8 764	9 263	9 782
Other materials	8								50	53	56
Contracted services									-	-	-
Transfers and subsidies									-	-	-
Other expenditure	4, 5	-	-	-	-	-	-	-	26 222	27 717	29 269
Loss on disposal of PPE											
Total Expenditure									127 043	134 285	141 805
Surplus/(Deficit)									(17 657)	(40 106)	(43 087)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)									15 371	16 765	22 182
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Transfers and subsidies - capital (in-kind - all)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions									(2 286)	(23 341)	(20 905)
Taxation											
Surplus/(Deficit) after taxation									(2 286)	(23 341)	(20 905)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality									(2 286)	(23 341)	(20 905)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year									(2 286)	(23 341)	(20 905)

Sub-component 5- Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

EC123 Great Kei - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Single-year expenditure to be appropriated	2										
Vote 1 - COUNCIL & ADMINISTRATION		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCIAL MANAGEMENT & INFORMATION		-	-	-	-	-	-	-	1 350	1 427	1 507
Vote 4 - HUMAN RESOURCES & ADMINISTRATION		-	-	-	-	-	-	-	200	211	223
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	-	700	740	781
Vote 6 - INFRASTRUCTURE SERVICES		-	-	-	-	-	-	-	15 464	16 346	17 261
Vote 7 - STRATEGIC SERVICES & LED		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	17 714	18 724	19 773
Total Capital Expenditure - Vote		-	-	-	-	-	-	-	17 714	18 724	19 773
Capital Expenditure - Functional											
Governance and administration		-	-	-	-	-	-	-	1 550	1 638	1 730
Executive and council											
Finance and administration									1 550	1 638	1 730
Internal audit											
Community and public safety		-	-	-	-	-	-	-	-	-	-
Community and social services											
Sport and recreation											
Public safety											
Housing											
Health											
Economic and environmental services		-	-	-	-	-	-	-	11 464	12 118	12 796
Planning and development											
Road transport									11 464	12 118	12 796
Environmental protection											
Trading services		-	-	-	-	-	-	-	4 700	4 968	5 246
Energy sources									4 000	4 228	4 465
Water management											
Waste water management											
Waste management									700	740	781
Other											
Total Capital Expenditure - Functional	3	-	-	-	-	-	-	-	17 714	18 724	19 773
Funded by:											
National Government									15 464	16 346	17 261
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	-	-	-	-	-	-	-	15 464	16 346	17 261
Public contributions & donations	5										
Borrowing	6										
Internally generated funds									2 250	2 378	2 511
Total Capital Funding	7	-	-	-	-	-	-	-	17 714	18 724	19 773

Sub-component 6- Monthly Budget Statement - Financial Position

EC123 Great Kei - Table A6 Consolidated Budgeted Financial Position											
Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets											
Cash									185	195	206
Call investment deposits	1	-	-	-	-	-	-	-	1 971	2 084	2 200
Consumer debtors	1	-	-	-	-	-	-	-	11 252	11 894	12 560
Inventory	2								175	185	195
Total current assets		-	-	-	-	-	-	-	13 583	14 357	15 161
Non current assets											
Investment property									71 544	75 622	79 857
Property, plant and equipment	3	-	-	-	-	-	-	-	303 213	303 213	303 213
Intangible									114	120	127
Total non current assets		-	-	-	-	-	-	-	374 871	378 955	383 197
TOTAL ASSETS		-	-	-	-	-	-	-	388 454	393 313	398 358
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	-	-	-	-	-	-	-	487	515	544
Consumer deposits											
Trade and other payables	4	-	-	-	-	-	-	-	24 860	26 277	27 749
Provisions									971	1 026	1 084
Total current liabilities		-	-	-	-	-	-	-	26 319	27 819	29 377
Non current liabilities											
Borrowing									1 024	1 082	1 142
Provisions									17 756	18 768	19 819
Total non current liabilities		-	-	-	-	-	-	-	18 779	19 849	20 961
TOTAL LIABILITIES		-	-	-	-	-	-	-	45 098	47 668	50 338
NET ASSETS	5	-	-	-	-	-	-	-	343 357	345 645	348 021
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)									343 357	345 645	348 021
TOTAL COMMUNITY WEALTH/EQUITY	5	-	-	-	-	-	-	-	343 357	345 645	348 021

Sub-component 7- Monthly Budget Statement - Cash Flow

EC123 Great Kei - Table A7 Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates									17 000	17 969	18 975
Service charges									13 230	13 985	14 768
Other revenue									33 788	15 127	15 975
Government - operating	1								39 036	40 405	41 933
Government - capital	1								15 371	16 765	22 182
Interest									6 332	6 693	7 067
Dividends									-	-	-
Payments											
Suppliers and employees									(99 379)	(105 043)	(110 926)
Finance charges									(414)	(438)	(462)
Transfers and Grants	1								-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	-	-	-	-	-	-	24 965	5 463	9 512
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE									-	-	-
Decrease (Increase) in non-current debtors									-	-	-
Decrease (increase) other non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets									(17 714)	(18 724)	(19 773)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	-	-	-	-	(17 714)	(18 724)	(19 773)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing									-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing									(250)	(264)	(279)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	(250)	(264)	(279)
NET INCREASE/ (DECREASE) IN CASH HELD		-	-	-	-	-	-	-	7 001	(13 526)	(10 539)
Cash/cash equivalents at the year begin:	2								145	7 145	(6 380)
Cash/cash equivalents at the year end:	2								7 145	(6 380)	(16 920)

Sub-component 8- Reconciliation of IDP Strategic objectives and 2017-2018 Final Budget

8.1 Reconciliation of IDP Strategic Objectives and Budget (Revenue)

EC123 Great Kei - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
R thousand													
To maintain and improve effective revenue collection system consistent with Section 95 of the MSA and enforce the municipality's credit and debt control policy (Section 64 MFMA) by June 2022.	FM08: Data cleansing and accurate billing of all GKM services										72 152	74 620	82 784
To ensure accessible roads within the Great Kei Local Municipal Area by June 2022	SD01: By constructing and maintaining gravel roads										11 371	11 765	12 182
To ensure the development, review, Implementation and monitoring of WSP for Councillors, Employees	ID05: By ensuring the implementation and monitoring of WSP.										100	106	112
To improve management of cemeteries by June 2022	SD12: By implementing Cemetery management plan										5	5	5
To ensure improved solid waste management by June 2022	SD09: By implementing integrated Waste Management										5 656	5 978	6 313
To ensure provision of public amenities by June 2022.	SD02: By Constructing and maintaining public amenities.										808	854	902
To increase access to electricity in Great Kei Communities by 2022	SD03: Solicit funding from DOE and potential funders										11 575	12 234	12 920
To ensure alignment of SDF with the IDP by June 2022 to ensure progressive Spatial Planning & Land Use Management Systems	SD05: By ensuring compliance of the Municipality with SPLUMA implementation to ensure spatial planning to										600	634	670
To enhance the enforcement of National Road Traffic Act 93 of 1996, by-laws and safeguard municipal assets by June 2022.	FM12: By enforcing and monitoring of road traffic rules										1 691	1 787	1 887
To ensure alignment of SDF with the IDP by June 2022 to ensure progressive Spatial Planning & Land Use Management Systems	SD05: By ensuring compliance of the Municipality with SPLUMA implementation to ensure spatial planning to										18 000	-	-
To Maintain budgeting and reporting mechanisms in line with Municipal Finance Management Act, VAT Act, Treasury regulations and Budget reforms , by June 2022	FM05: Comply with all Statutory reporting requirements and financial reforms.										2 800	2 960	3 125
Allocations to other priorities			2										
Total Revenue (excluding capital transfers and contributions)			1	-	-	-	-	-	-	-	124 757	110 944	120 900

8.2 Reconciliation of IDP Strategic Objectives and Budget (operating expenditure)

EC123 Great Kei - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
R thousand													
To ensure accessible roads within the Great Kei Local Municipal Area by June 2022	SD01: By constructing and maintaining gravel roads										1 000	1 057	1 116
To ensure provision of public amenities by June 2022.	SD02: By Constructing and maintaining public amenities										1 113	1 177	1 243
To increase access to electricity in Great Kei Communities by 2022	SD03: Solicit funding from DOE and potential funders										9 129	9 649	10 189
To ensure alignment of SDF with the IDP by June 2022 to ensure progressive Spatial	SD05: By ensuring compliance of the Municipality with SPLUMA implementation										915	967	1 021
To ensure improved solid waste management by June 2022	SD10: By undertaking rehabilitation and the closure of the Komga landfill site										1 725	1 823	1 925
To create job opportunities through EPWP programme by June 2022	LED02: Support initiatives geared towards mass job creation and sustainable										1 263	-	-
To promote the tourism potential of GKM by June 2022	LED03: By marketing GKM as a tourism destination through developing tourism routes										150	159	167
To promote the agrarian economy in support of the disadvantaged communal farmers by June 2022	LED05: By supporting and monitoring Agrarian and Farming Production and Programmes in partnership with DRDAR										200	211	223
To create a conducive environment for SMME's and Co-operatives to access economic opportunities by June 2022	LED6: Lobby technical support and funding from potential funders to support SMME's & Co-operatives										100	106	112
To ensure proper management and maintenance of GKM assets by June 2022	FM01: By developing and maintaining a GRAP compliant asset register.										400	423	446
To maintain effective and efficient procurement and expenditure management	FM02: By ensuring adherence to Supply Chain Management Regulations										40 697	44 230	46 853
To ensure improvement of audit outcomes through reduction of audit findings by June 2022.	FM10: By developing, implementing and monitoring of Audit Action Plan, policies and procedures.										2 345	2 600	2 600
To Maintain effective and efficient Information and technology systems by June 2022	FM04: By Upgrading and maintenance of ICT infrastructure and systems										1 000	1 057	1 116
To maintain and improve effective revenue collection system consistent with Section 95 of the MSA and	FM08: Data cleansing and accurate billing of all GKM services										200	211	223
To enhance the enforcement of National Road Traffic Act 93 of 1996, by-laws and safeguard municipal assets by June 2022.	FM12: By enforcing and monitoring of road traffic rules										513	542	572
To ensure review of municipality's organizational Structure and ensure alignment with the IDP	ID04: Coordination of effective and efficient Recruitment and Selection Process in line with applicable reviewed policies										64 344	68 011	71 820
To ensure the development, review, Implementation and monitoring of WSP for Councillors, Employees and Unemployed by June 2022.	ID05: By ensuring the implementation and monitoring of WSP.										500	529	558
To promote sound labor relations and ensuring compliance with relevant labour legislations by June 2022.	ID12: By implementing disciplinary code and adhering to the applicable labor related legislation										400	423	446
To ensure availability of competent, healthy and motivated workforce by June 2022	ID13: By reviewing of Employee Wellness Policy.										50	53	56
To ensure compliance with Health and Safety Regulation by June 2022.	ID14: By implementing and monitoring of health and safety policy and regulations.										100	106	112
To promote effective participation of community members in the affairs of governance by June 2022	GG01: Regular and effective communication with communities										100	106	112
To ensure effective implementation of Marketing and Communication Strategy by June 2022	GG03: Enhance internal and external communications										200	211	223
To ensure the development, implementation and review of integrated development planning by June 2022	GG05: By facilitating development and review of IDP through implementation of IDP process plan										200	211	223
To ensure the institutionalization of Performance Management by June 2022	GG06: Develop and review Institutional Strategic Score Card and cascading of Performance Management System										150	159	167
To ensure effective functioning of Oversight Committees by June 2022	GG08: Provide administrative support to oversight committees										100	106	112
To accelerate empowerment of historically disadvantaged groups by June 2022	GG12: By developing, reviewing and implementing plan that promote mainstreaming of Special programmes in all GKM programs, plans and projects										150	159	167
Total Expenditure			1	-	-	-	-	-	-	-	127 043	134 285	141 895

8.3 Reconciliation of IDP Strategic Objectives and Budget (capital expenditure)

EC123 Great Kei - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
R thousand													
To ensure accessible roads within the Great Kei Local Municipal Area by June 2022	SD01: By constructing and maintaining gravel roads	A									5 644	5 966	6 300
To ensure provision of public amenities by June 2022.	SD02: By Constructing and maintaining public amenities	B									5 200	5 496	5 804
To increase access to electricity in Great Kei Communities by 2022	SD03: Solicit funding from DOE and potential funders	C									4 000	4 228	4 465
To ensure improved solid waste management by June 2022	SD09: By implementing integrated Waste Management Plan in line with NEMWA	D									700	740	781
To ensure Proper adherence to attendance and leave management by June 2022	ID02 : Ensure implementation and monitoring of attendance, leave policy and procedure	E									200	211	223
To ensure accessible roads within the Great Kei Local Municipal Area by June 2022	SD01: By constructing and maintaining gravel roads	F									600	634	670
To Maintain effective and efficient Information and technology systems by June 2022	FM04: By Upgrading and maintenance of ICT infrastructure and systems	G									1 350	1 427	1 507
To facilitate the provision of sustainable human settlement within GKM by June 2022	SD07: By Facilitating access to Housing as per the Great Kei Housing Sector Plan	H									20	21	22
Allocations to other priorities			3										
Total Capital Expenditure			1	-	-	-	-	-	-		17 714	18 724	19 773

PART 3: KEY PERFORMANCE INDICATORS AND PERFORMANCE TARGETS

3.1 KPA 1: Service Delivery and Infrastructure provision

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI	KEY PERFORMANCE INDICATOR	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
1. Roads	To ensure accessible roads within the Great Kei Local Municipal Area by June 2022	SD01: By constructing and <u>maintaining</u> gravel roads	105 km	SD01-01	Number of km to be constructed through MIG (Output)	7km of gravel roads to be constructed in 2017/18	Tender for Contractors, appointment letters for contractors	Construction of 3kms	Construction of 3kms continues	Construction and completion 7kms	Practical completion certificate	Technical
			100 km of gravel roads maintained	SD01-02	Number of km (6) to be maintained through internal funding (Output)	6 KMs	1 km to be maintained	1 km of gravel roads maintained	2 km gravel roads maintained	2 km gravel roads maintained	Signed Reports to Standing Committee	Technical
2. Public amenities	To ensure provision of public amenities by June 2022.	SD02: By Constructing and maintaining public amenities.	19 Public Amenities	SD02-01	Number of public amenities' to be constructed (Output)	2 multi-purpose centers at Soto and Komga (adult and disability centres)	Appointment of contractor	Construction of foundations	Construction of walls	Completed	Practical completion certificate.	Technical
			3 public amenities maintained	SD02-02	Number of Public amenities maintained (Output)	4 public amenities to be maintained	1 public amenity to be maintained	1 public amenity to be maintained	1 public amenity to be maintained	1 public amenity to be maintained	Quarterly reports submitted to standing committee	

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI	KEY PERFORMANCE INDICATOR	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
3. Electrification	To increase access to electricity in Great Kei Communities by 2022	SD03: Solicit funding from DOE and potential funders	2016/17 Application to DoE	SD03-01	Number of applications submitted to DoE for funding (Input)	1 application submitted to DoE	Collection of inputs for funding application	Report on submission of Application	Planning for the gazette funding	Preparation of design reports	Proof of submission & Gazette	Technical
		SD04: By Upgrading and maintaining the electrical network	Chintsa East Electrification Phase I	SD04-01	Number of Reticulation projects completed (Output)	Chintsa East Phase II	Design Reports	Appointment of Contractor	Reticulation	Reticulation & Completion	Completion Certificates	Technical/
4. Town Planning	To ensure alignment of SDF with the IDP by June 2022 to ensure progressive Spatial Planning & Land Use Management Systems	SD05: By ensuring compliance of the Municipality with SPLUMA implementation to ensure spatial planning to unlock economic development	SPLUMA by-laws	SD05-01	Final Land Audit report completed and adopted by council (Input)	Final Land Audit report completed and adopted by council	Data collection and consolidation of data	Situational Analysis Report	Draft Land Audit Report	Final Land Audit Report adopted by Council	Signed Reports per quarter to Standing Committee. Council resolutions	Technical
		100% development applications processed		SD05-02	100% of submitted development applications processed (Input)	100% of submitted development applications processed	100% of submitted development applications processed	100% of submitted development applications processed	100% of submitted development applications processed	100% of submitted development applications processed	Signed Reports per quarter to Standing Committee	Technical
5. Building Control	To ensure that National Building Regulations are adhered to by 2022	SD06: By implementing National Building regulations within the GKM area	Approved building plans	SD06-01	100% of submitted building plans processed within 3 months (Input)	100% of submitted building plans processed within 3 months	100% of submitted building plans processed within 3 months	100% of submitted building plans processed within 3 months	100% of submitted building plans processed within 3 months	100% of submitted building plans processed within 3 months	Signed Reports per quarter to Standing Committee	Technical

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI	KEY PERFORMANCE INDICATOR	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
6. Sustainable Human Settlements	To facilitate the provision of sustainable human settlement within GKM by June 2022	SD07: By Facilitating access to Housing as per the Great Kei Housing Sector Plan	800 applications	SD07-01	Number of reports on access to Housing as per the Great Kei Housing Sector Plan 500 Units	4 reports on access to Housing as per the Great Kei Housing Sector Plan 500 units	Report on access to Housing as per the Great Kei Housing Sector Plan	Report on access to Housing as per the Great Kei Housing Sector Plan	Report on access to Housing as per the Great Kei Housing Sector Plan	Report on access to Housing as per the Great Kei Housing Sector Plan	Signed Reports per quarter to Standing Committee	Technical Services
7. Community Safety	To ensure a safe and secure environment by June 2022	SD08: By Coordinating sitting of community safety forum.	8 community safety forum meetings held per year	SD08-01	Number of Safety Forum meetings held (Output)	4 Meetings	1 meeting	1 meeting	1 meeting	1 meeting	Attendance registers and minutes	Finance/
			New Indicator	SD08-02	GKM Disaster Management plan developed and approved by council (Input)	GKM Disaster Management plan developed and approved by council	Appoint Consultant to Review of the GKM Disaster Management plan	GKM Disaster Management plan approved by council	Report on the Implementation of GKM Disaster Management plan	Report on the Implementation of GKM Disaster Management plan	Quarterly Reports to standing Committee. Council resolutions	Technical
8. Solid Waste	To ensure improved solid waste management by June 2022	SD09: By implementing integrated Waste Management Plan in line with NEMWA	4300 refuse collection points	SD09-01	Number of additional households provided with weekly refuse removal (Output)	40 additional households (collection points)	Increase collection points by 10 households	Increase collection points by 10 households	Increase collection points by 10 households	Increase collection points by 10 households	Quarterly Reports to standing Committee	Community
		SD10: By undertaking rehabilitation and the closure of the Komga landfill site	New indicator	SD10-01	Number of reports submitted for rehabilitation and closure of landfill site (Input)	4 progress reports on rehabilitation and closure of landfill site	1 progress report on rehabilitation and closure of landfill site	1 progress report on rehabilitation and closure of landfill site	1 progress report on rehabilitation and closure of landfill site	1 progress report on rehabilitation and closure of landfill site	Quarterly Reports to standing Committee	Community

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI	KEY PERFORMANCE INDICATOR	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
9. Environmental Management	To Co-ordinate improvement of Municipal Environmental Management by 2022	SD11: By developing and implementing integrated environmental management plan in line with NEMA	New indicator	SD11-01	Number of reports on developing and implementing integrated environmental management plan (Input)	4 reports on developing and implementing integrated environmental management plan	Source support for the development of Integrated Management Plan	1 progress report	1 progress report	1 progress report	Quarterly Reports to standing Committee	Community
			2 town beautification program implemented	SD11-02	Number of town beautification program conducted (Output)	2 town beautification program conducted	Develop town beautification proposal plan	Report on implementation of greenest town program	1 town beautification program conducted	1 town beautification program conducted	Quarterly Reports to standing Committee	Community
10. Cemeteries	To improve management of cemeteries by June 2022	SD12: By implementing Cemetery management plan	Cemetery management plan in place	SD12-01	Number of reports on Implementation of Cemetery Management Plan (Input)	4 reports on Implementation of Cemetery Management Plan	1 report	1 report	1 report	1 report	Quarterly Reports to standing Committee	Community

3.2 KPA 2: Local Economic Development

Priority Area	IDP Objective	IDP strategy	2016/17 BASELINE	KPI Number	Key Performance Indicator	ANNUAL TARGET YEAR 2017/18	QUARTERLY TARGETS				POE	Custodian
							Q1	Q2	Q3	Q4		
1. LED Strategy	To create opportunities for sustainable development within the GKM area by June 2022	LED01: By identifying and twinning with municipality/s/ organisations with similar areas of cooperation.	New indicator	LED01-01	1 MOU signed and report on the implementation (Input)	1 MOU signed and 2 reports on the implementation	Establishment of a task team	Development of MOU	1 report on the Implementation of MOU	1 report on the Implementation of MOU	Signed MOU. Signed reports	Strategic
			LED Strategy	LED01-02	LED Strategy reviewed and approved by council (Input)	LED Strategy reviewed and approved by council	Consultation of relevant stakeholders	LED Strategy reviewed and approved by council	Publication of the Strategy	N/A	Council resolutions. Signed Strategy	Strategic
2. EPWP	To create job opportunities through EPWP programme by June 2022	LED02: Support initiatives geared towards mass job creation and sustainable livelihoods	TBD	LED02-01	Number of job opportunities created through EPWP, CWP and MIG projects (output)	700 jobs created	200 jobs created	200 jobs created	200 jobs created	100 jobs created	Proof of employment. Signed reports to council.	Technical and
3. Tourism	To promote the tourism potential of GKM by June 2022	LED03: By marketing GKM as a tourism destination through developing tourism routes	New indicator	LED03-01	Oceans Economy Business Plan developed and approved by Council (Input)	Oceans Economy Business Plan developed and approved by Council	Draft Oceans Economy Business Plan developed	Consultation of relevant stakeholders	Oceans Economy Business Plan approved by Council	Lobby for funding for the implementation of Oceans Economy	Approved Business Plan. Council resolutions.	Strategic

Priority Area	IDP Objective	IDP strategy	2016/17 BASELINE	KPI Number	Key Performance Indicator	QUARTERLY TARGETS					POE	Custodian
						ANNUAL TARGET YEAR 2017/18	Q1	Q2	Q3	Q4		
			New Indicator	LED03-02	Number of Tourism branding material purchased	100 copies	Appointment of a Service Provider	Delivery of purchase	N/A	N/A	Approved Specification. Appointment letter.	Strategic
		LED04:Lobby funding for high impact projects	New indicator	LED04-01	Small Town Regeneration Strategy developed and approved by Council (Input)	Small Town Regeneration Strategy developed and approved by Council	Draft Small Town Regeneration strategy developed	Consultation of relevant stakeholders	Small Town Regeneration strategy approved by Council	Lobby for funding for the implementation of the Strategy	Signed strategy. Council resolutions	Strategic
4. Agriculture	To promote the agrarian economy in support of the disadvantaged communal farmers by June 2022	LED05: By supporting and monitoring Agrarian and Farming Production and Programmes in partnership with DRDAR	Approved site by council for Agripark	LED05-01	Lobby for support for the development of AgriPark (Input)	Lobby for support for the development of AgriPark	Solicit partnership with DRDAR	Consultation of relevant stakeholders	Consultation of relevant stakeholders	Lobby for support for the development of AgriPark	Signed agreement with DRDAR.	Strategic
5. SMME's & Co-operatives	To create a conducive environment for SMME's and Co-operatives to access economic opportunities by June 2022	LED6: Lobby technical support and funding from potential funders to support SMME's & Co-operatives	Draft Policy in place	LED06-01	SMME Policy developed and approved by council (Input)	SMME Policy developed and approved by council	Consultation of relevant stakeholders	SMME Policy developed and approved by council	N/A	N/A	Signed policy. Council resolutions	Strategic
			New indicator	LED06-02	Partnership agreement developed and signed with DTI (Input)	Partnership agreement developed and signed with DTI	Monitor and report on the implementation	Monitor and report on the implementation	Monitor and report on the implementation	Monitor and report on the implementation	Signed agreement. Quarterly reports	Strategic

3.3 KPA 3: Financial Viability and Management

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Annual Target 2017/18	Quarterly Targets				POE	Custodian
							Q1	Q2	Q3	Q4		
1. Asset Management	To ensure proper management and maintenance of GKM assets by June 2022	FM01: By developing and maintaining a GRAP compliant asset register.	Asset policy and updated asset register	FM01-01	Asset policy and updated asset register approved by council (Input)	Review of asset policy and maintenance of asset register	Review Asset Management Policy. Physical verification of Assets	Circulating the reviewed Asset Management Policy. Review of updates of the FAR.	Draft Asset Management Policy. Updated draft FAR.	Submission of the draft Assets Management policy and the updated FAR to Council approval.	Council item and Resolution	CFO
2. Supply Chain and Expenditure Management	To maintain effective and efficient procurement and expenditure management processes and systems by June 2022	FM02: By ensuring adherence to Supply Chain Management Regulations	SCM policy	FM02-01	SCM policy reviewed and approved by council (Input)	SCM policy reviewed and approved by council	Review SCM Management Policy.	Circulating the reviewed SCM Management Policy.	Draft SCM Management Policy.	Submission of the draft SCM Management policy to Council approval.	Council item and Resolution.	CFO
			Procurement plan	FM02-02	Procurement plans signed off by the Accounting Officer (Input)	Procurement plans signed off by the Accounting Officer.	Procurement plans signed off by the Accounting Officer.	N/A	N/A	N/A	Signed procurement plans by the Accounting Officer.	CFO
			4 reports	FM02-03	Number of SCM reports to Council (Input)	4 reports on the implementation of the SCM policy.	1 Quarterly reports	1 Quarterly reports	1 Quarterly reports	1 Quarterly reports	Council item resolution	
			2 Suppliers day	FM02-04	Number of Suppliers Day held (Output)	1 Suppliers Day held	Suppliers Day will be held.	N/A	N/A	N/A	Copy of Advert, Attendance Register and minutes.	

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Quarterly Targets					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
			100%	FM02-05	% of tenders concluded in accordance with (tender validity timeframe) (Output)	100%	100%	100%	100%	100%	Copy of advert and appointment letter.	CFO
		FM03: By Implementing expenditure management in terms of Section 65 and 66 of MFMA	TBD	FM03-01	Creditors payment period (Output)	30 days	30 days	30 days	30 days	30 days	Monthly Creditors payment report	CFO
			Section 66 Report	FM03-02	Payments of salaries and allowances as per the prescribed time (Input)	Payment of salaries on deadline.	Payment of salaries on deadline.	Payment of salaries on deadline.	Payment of salaries on deadline.	Payment of salaries on deadline.	Section 66 Reports	CFO
			0%	FM03-03	Irregular, Fruitless and Wasteful and Unauthorized Expenditure report (Input)	0%	0%	0%	0%	0%	Irregular, Fruitless and Wasteful, Unauthorised Expenditure Register	ALL HOD's
			100%	FM03-04	% of MIG Funding expenditure (Output)	100%	100%	100%	100%	100%	MIG Expenditure Reports	DTS

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Quarterly Targets					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
3. ICT Management and Governance	To Maintain effective and efficient Information and technology systems by June 2022	FM04: By Upgrading and maintenance of ICT infrastructure and systems	ICT policies and governance framework	FM04-01	ICT policies and governance framework reviewed and approved by council (Input)	ICT policies reviewed and approved by council	Review ICT policies reviewed.	Circulating the reviewed ICT policies.	Draft ICT policies.	Submission of the draft ICT policies to Council approval.	Council item and Resolution.	CFO
			IT Masterplan	FM04-02	IT Masterplan reviewed approved by council (Input)	Review and Implement IT Masterplan approved by council	Implementation of IT Masterplan.	Implementation of IT Masterplan	Implementation of IT Masterplan. Review of Draft IT Masterplan.	Submission of IT Masterplan to Council approval.	Council item and Resolution. Report of the projects.	CFO
4. Budgeting and Reporting	To Maintain budgeting and reporting mechanisms in line with Municipal Finance Management Act, VAT Act, Treasury regulations and Budget reforms , by June 2022	FM05: Comply with all Statutory reporting requirements and financial reforms.	Compliance reports submitted as per MFMA and VAT Act. (Input)	FM05-01	Compliance reports submitted as per MFMA and VAT Act. (Input)	Submission of compliance reports within specified time frame	Submission of compliance reports as per the MFMA and VAT Act.	Submission of compliance reports as per the MFMA and VAT Act.	Submission of compliance reports as per the MFMA and VAT Act.	Submission of compliance reports as per the MFMA and VAT Act.	Proof of submissions and copies of reports.	CFO
		FM06: By planning and preparation of municipal budget in line with MFMA Regulations	2016/17 annual budget	FM06-01	Annual approved budget by council for 2018-2022 (Input)	Annual approved budget by council for 2017/18	Submission of Budget inputs for Development of Budget Process plan.	One Budget Technical Committee Meeting	Submit draft and adjustment budget for adoption by council.	Submit final budget for approval by Council.	Council Resolution and Copy of Approved budget. Proof of submission.	CFO
		FM07: By Implementing mSCoA Reform by 2022	Mscoa agreement with SEBATA	FM07-01	Number of mSCoA project updates (Input)	4 mSCoA implementation reports	Report on mSCoA implementation	Report on mSCoA implementation	Report on mSCoA implementation	Report on mSCoA implementation	Reports to Council	ALL HOD's

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Quarterly Targets					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
5. Revenue Enhancement & Indigent Administration	To maintain and improve effective revenue collection system consistent with Section 95 of the MSA and enforce the municipality's credit and debt control policy (Section 64 MFMA) by June 2022.	FM08: Data cleansing and accurate billing of all GKM services	TBD	FM08-01	% increase in actual revenue collection (Output)	5% increase	2% increase	1 % increase	1 % increase	1 % increase	Revenue Collection Report	CFO
		FM09: Review and implement the indigent policy and maintain an updated indigent register.	TBD	FM09-01	Indigent register Review and Updated (Input)	100% beneficiary subsidization of the customers that have claimed	Monitoring and Implementation of Indigent register.	Monitoring and Implementation of Indigent register.	Monitoring and Implementation of Indigent register. Registration of Indigents.	Approval of the Indigent Register.	Council item and Resolution. Reports on indigent register.	CFO
6. Audit Outcome	To ensure improvement of audit outcomes through reduction of audit findings by June 2022.	FM10: By developing, implementing and monitoring of Audit Action Plan, policies and procedures.	100%	FM10-01	% of audit findings addressed (Output)	100% reduction of audit findings	100% reduction of audit findings	100% reduction of audit findings	100% reduction of audit findings	100% reduction of audit findings	Audit Action Plan and Council Item.	All Directorates
7. Risk Management	To ensure management of organizational and mitigation of risks by June 2022	FM11: Develop, monitor and review of strategic risks registers	100%	FM11-01	% implementation of action plan to mitigate identified risks (Output)	% of identified risks lessened	100%	100%	100%	100%	Updated Risk Register	All Directorates

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Quarterly Targets					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
8. Safety and Traffic Services	To enhance the enforcement of National Road Traffic Act 93 of 1996, by-laws and safeguard municipal assets by June 2022.	FM12: By enforcing and monitoring of road traffic rules	TBD	FM12-01	Number of Motor Vehicle registrations, bookings and renewals of drivers licenses (Output)	400 learners' license and 400 driver's license. Motor Vehicle renewals	100 learners' license and 100 driver's license. 30 drivers renewal	150 learners' license and 150 driver's license. 30 drivers renewal	150 learners' license and 150 driver's license. 30 drivers renewal	150 learners' license and 150 driver's license. 30 drivers renewal	Quarterly eNatis reports	CFO
			TBD	FM12-02	Number of spot fines issued (Output)	400 spot fines issued	100 spot fines issued	100 spot fines issued	100 spot fines issued	100 spot fines issued	Quarterly reports to the standing committee	CFO

3.4 KPA 4: Institutional Development and Transformation

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Annual Target	Quarterly Targets				POE	Custodian
							QRT 1	QRT 2	QTR 3	QTR 4		
1. Employment Equity	To ensure compliance with the Employment Equity Act by June 2022	ID01: By ensuring targets on EEP are met. Ensure submission of EE Reports to the Department of Labour.	15 % of EEP Targets implemented	ID01-01	% of Employment equity Plan target implemented (Output)	15 % of Employment equity Plan target implemented	Develop EEP	N/A	5% of EEP Targets implemented	10% of EEP Targets implemented	EEP Reports to standing committee / council	Corporate services
2. Leave Management	To ensure Proper adherence to attendance and leave management by June 2022	ID02 : Ensure implementation and monitoring of attendance, leave policy and procedure	Manual leave system	ID02 -01	Automating Leave system project approved and implemented (Input)	Automating Leave system project approved and implemented	Appointment of service provider	Phase 1 of the projects	Phase 2 of the projects	Automating Leave system project approved and implemented	Signed quarterly reports	Corporate services
3. Organizational Structure	To ensure reviewal of municipality's organizational Structure and ensure alignment with the IDP Strategies,	ID03: By Annually reviewing the GKM Organogram through normal customized review processes	Reviewed 2016/17 Organizational Structure.	ID03-01	Organization structure reviewed and approved by council (Input)	2017/18 Organization structure reviewed and approved by council	Review and implement Organogram review process plan.	Implement Organogram reviewal process plan	Conduct Workshop on the draft reviewed Organogram	2017/18 Organization structure reviewed and approved by council	Council resolution. Copy of approved organogram	Corporate services

	Objectives and available resources by June 2022.	ID04: Coordination of effective and efficient Recruitment and Selection Process in line with applicable reviewed policies	Recruitment Policy	ID04-01	The average length of time it takes to fill a vacant post (Output)	3 months positions below Sec 56.	3 months positions below Sec 56.	3 months positions below Sec 56.	3 months positions below Sec 56.	3 months positions below Sec 56.	Quarterly reports to the standing committee	Corporate services
4. Human Resources Development	To ensure the development, review, Implementation and monitoring of WSP for Councillors, Employees and Unemployed by June 2022.	ID05: By ensuring the implementation and monitoring of WSP.	Workplace Skills Plan	ID05-01	Workplace Skills Plan reviewed and approved by council (Input)	Workplace Skills Plan reviewed and approved by council	Consolidation of inputs from Directorates – Skills Audit Questionnaire.	Consultations with Directorates on prioritization of training needs.	Draft WSP submitted to Internal Stakeholders (LLF), Standing Committee & LGSETA	Workplace Skills Plan adopted by council	Council resolution & Copy of WSP Plan	Corporate services
				ID05-02	Number of staff actually trained as per the WSP (Output)	8 Training Interventions	2 Training interventions conducted	2 Training interventions	2 Training interventions	2 Training interventions	Training reports to standing committee / council	Corporate services
5. Legislative and Policy Compliance	To ensure compliance with applicable legislation, regulations, policies ,procedures and promulgation of By-laws by June 2022	ID06: By coordinating the development, review and implementation of all municipal policies, by-laws and procedure manuals in line with applicable legislation.	All Municipal Policies.	ID06-01	Municipal Policies reviewed and approved by council (Input)	All municipal Policies reviewed and approved by council	Reviewed policy reviewal process plan.	Circulate the Gap Analysis Reviewal Form to Directorates to input gaps identified.	Coordinate workshop on Policy Reviewal for Management, Labour and Councilors	All municipal policies reviewed and approved by council	Council resolution for all municipal policies approved	Corporate Services
				ID07-01	Number of Compliance Audits conducted (Input)	4 Compliance Audits	1 Compliance Audit and report	1 Compliance Audit and report	1 Compliance Audit and report	1 Compliance Audit and report	Completed Audits and Reports	

		ID08: Promulgation of By - Laws	Promulgated By - Laws	ID08-01	Number of By Laws Promulgated (Input)	5 By Laws Promulgated	Coordination of Publishing By – Laws in the Government Gazette	2 By Laws Promulgated	Coordination of Publishing By – Laws in the Government Gazette	3 By Laws Promulgated	5 Copies of Promulgated By - Laws	Corporate service
6. Council Support	To ensure effective functioning of Council and its committees by June 2022	ID09: By ensuring that the Council and its sub-committees seat in accordance with the approved Council schedules	4 Ordinary Council meetings 20 Standing Committees	ID09-01	Number of Council and standing committee meetings set in line with 2017/18 council calendar (Output)	4 Ordinary Council seatings. 20 Standing Committee held	1 Ordinary Council meeting coordinated. 5 Standing Committees held	1 Ordinary Council meeting coordinated. 5 Standing Committees held	1 Ordinary Council meeting coordinated. 5 Standing Committees held	1 Ordinary Council meeting coordinated. 5 Standing Committees held	Council minutes. Standing committee minutes	Corporate service
		By ensuring safe keeping of the Council resolution register	4 Resolution Registers	ID09-02	Number of Resolution Registers (Input)	4 Resolution Registers	1 Resolution Register	1 Resolution Register	1 Resolution Register	1 Resolution Register	Copies of Resolution Registers	Corporate service
7. Records Management	To ensure proper keeping and maintenance of Institutional information in line with The National Archives and Records Service of South Africa by June 2022.	ID10: By review and implementing Institutional Records Procedures in line applicable legislation	2 compliance reports	ID10-01	Number of compliance reports submitted (Input)	2 compliance reports submitted	Formal nominations of Records Champs and Training	Conduct Workshop to Directorates on Reviewed File Plan.	1 Compliance reports	1 Compliance Reports	Quarterly compliance reports	Corporate service
8. Labour Relations	To promote sound labor relations and ensuring compliance with relevant labour legislations by June 2022.	ID11: By implementing disciplinary code and adhering to the applicable labor related legislation	Code of Conduct, Code of Ethics and Disciplinary Code.	ID11-01	No. of workshops conducted on Code of Conduct & Disciplinary Codes (Output)	4 Workshops conducted	1 Workshop on Code of Conduct	1 Workshop on Disciplinary Code	1 Workshop on Code of Conduct	1 Workshop on Disciplinary Code	Attendance Registers and Copies of Presentations	Corporates services

			4 LLF Meetings	ID11-02	Number of LLF meetings held (Output)	4 LLF meetings held	1 meeting	1 meeting	1 meeting	1 meeting	Attendance registers and minutes	Corporate Services
9. Employment Wellness	To ensure availability of competent, healthy and motivated workforce by June 2022	ID12: By reviewing of Employee Wellness Policy.	Employee Wellness Programs	ID12-01	Number of Employee Wellness programs conducted (Input)	2 Employee Wellness programs conducted	Develop concept document	Institutional Fun run	Wellness open day session	N/A	Employee wellness report to standing committee	Corporate Services
10. Health and Safety Compliance	To ensure compliance with Health and Safety Regulation by June 2022.	ID13: By implementing and monitoring of health and safety policy and regulations.	2017/18 OHS Policy	ID13-01	Number of Health and Safety Inspections conducted (Output)	4 Inspections & reports	1 Inspection conducted and report	1 Inspection conducted and report	1 Inspection conducted and report	1 Inspection conducted and report	Inspection reports	Corporate Services
11. Auxiliary Services	To promote holistic customer reception management and provision of auxiliary services to the entire institution by June 2022	ID14: By ensuring the implementation of the Reception Procedure Manual and the Cleaning Maintenance Plan	1 Survey report	ID 14 - 01	Number of satisfaction customer surveys conducted (Output)	4 Surveys and report	1 Customer Satisfactory Survey	1 Customer Satisfactory Survey	1 Customer Satisfactory Survey	1 Customer Satisfactory Survey	Reports of surveys	

3.5 KPA 5: Good governance and public participation

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
1. Public Participation & Management of Petitions	To promote effective participation of community members in the affairs of governance by June 2022	GG01: Regular and effective communication with communities	4 meetings	GG01-01	Number of Ward Committee Meetings held (Output)	4 meetings	1 meeting	1 meeting	1 meeting	1 meeting	Signed minutes and attendance registers	Strategic services
		GG02:By managing petitions through effective communications with relevant stakeholders	4 meetings	GG02-01	Number Mayoral Imbizos held (Output)	4 meetings	1 meeting	1 meeting	1 meeting	1 meeting	Signed minutes and attendance registers	Strategic services
2. Institutional Marketing and Communication	To ensure effective implementation of Marketing and Communication Strategy by June 2022	GG03: Enhance internal and external communications	New indicator	GG03-01	GKM protocol and Etiquette policy developed and approved by council (Input)	GKM protocol and Etiquette policy developed and approved by council	Develop draft protocol and Etiquette policy	workshop	GKM protocol and Etiquette policy approved by council	Report on the Implementation	Signed policy. Council resolution	Strategic services

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Annual Target 2017/18	QUARTERLY TARGETS				POE	Custodian
							Q1	Q2	Q3	Q4		
3. Inter-Governmental Relations	To strengthen relations between the municipality, government departments and parastatals and to ensure integrated planning by June 2022	GG04: By facilitating IGR sittings	4 IGR meetings	GG04-01	Number of IGR meetings held (Output)	4 meetings	1 meeting	1 meeting	1 meeting	1 meeting	Attendance Register and minutes	Strategic services
4. Strategic Planning	To ensure the development, implementation and review of integrated development planning by June 2022	GG05: By facilitating development and review of IDP through implementation of IDP process plan	2016/17 IDP	GG05-01	5 year IDP developed, reviewed and approved by council (Input)	IDP reviewed, implemented and approved by council	IDP/PMS and Budget Process Plan developed and approved by council	Needs analysis phase	2018/19 Draft IDP approved by council	Final 2018/19 IDP adopted	Copy of approved IDP. Council resolution	Strategic services
6. Operational planning and	To ensure the institutionalization of Performance Management by June 2022	GG06: Develop and review Institutional Strategic Score Card and cascading of Performance Management System	2016/17 SDBIP	GG06-01	SDBIP developed and approved within 28 days after the approval of IDP and Budget (Input)	SDBIP developed and approved within 28 days after the approval of IDP and Budget	SDBIP developed and approved within 28 days after the approval of IDP and Budget		2018/19 SDBIP approved by council	Final 2018/19 SDBIP approved	Signed SDBIP	Strategic services

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	Annual Target 2017/18	QUARTERLY TARGETS				POE	Custodian
							Q1	Q2	Q3	Q4		
			3 Performance agreements signed	GG06-02	Number of signed performance agreements by S56 Managers (Output)	4 signed Performance Agreements	4 signed Performance Agreements	N/A	N/A	N/A	Copy 4 Signed Performance Agreements and proof of submission to the Province	Strategic Services
		GG07: Monitor and measure institutional performance quarterly	4 quarterly reports and APR	GG07-01	Number mid-year ,annual performance reports and annual reports developed and approved by council (Input)	1-mid-year report 1-annual performance report and annual report developed and approved by council	4 th quarter SDBIP report 206/17. 2016/17 Annual Performance Report	1 st quarter SDBIP report Draft annual report submitted to council	Mid-year budget and performance assessment report	3 rd quarter SDBIP report	Signed quarterly reports. Signed APR	Strategic services
			2015/16 performance assessments	GG07-02	Number of S56/7 performance assessments conducted (Input)	1 S56/7 performance assessment conducted	Annual Performance Report submitted to council	Appointment assessment panel members	1 S56/7 performance assessment conducted	Performance assessment report submitted to council.	Performance assessment report submitted to council. Council resolution	Strategic services
			4 reports	GG07-03	Number of reports on performance of service providers (Input)	4 reports	1 report	1 report	1 report	1 report	Signed quarterly reports	Strategic services

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
Audit Committee	To ensure effective functioning of Oversight Committees by June 2022	GG08: Provide administrative support to oversight committees	4 Meetings	GG08-01	Number of Audit Committee Meetings held (Output)	4 AC meetings	1 meeting	1 meeting	1 meeting	1 meeting	Attendance Register and minutes	Strategic services
			8 MPC Meetings	GG08-02	MPAC meetings held before the sitting of Council (Output)	4 MPAC meetings	1 meeting	1 meeting	1 meeting	1 meeting	Attendance Register and minutes	Strategic services
Internal auditing	To provide independent professional advice on governance issues, risk management and internal controls by June 2022	GG09: Independent review on the reported performance information	4 reports	GG09-01	Number of Internal audit reports to Audit Committee on performance management (Input)	4 reports	1 quarterly performance internal report	1 quarterly performance internal report	1 quarterly performance internal report	1 quarterly and 2017/2018 SDBIP Review performance internal report	Internal audit reports to audit committee	Strategic services
Legislative and Policy	Ensure effective and efficient resolution of legal cases by June 2022	GG10: Resolve legal matters of the municipality	4 reports	GG10-01	Number of reports on number of litigation received (Input)	4 reports	1 report	1 report	1 report	1 report	Signed reports	Strategic services

Priority Area	IDP Objective	IDP strategy	2016/17 Baseline	KPI Number	Key Performance Indicator	QUARTERLY TARGETS					POE	Custodian
						Annual Target 2017/18	Q1	Q2	Q3	Q4		
7. Risk Management	To ensure management of organizational and mitigation of risks by June 2022	GG11: By implementing and monitor effective risk management and fraud prevention strategies	Risk and fraud management policy	GG11-01	Risk and fraud management policy reviewed and approved by council (Input)	Risk and fraud management policy reviewed and approved by council (Input)	N/A	N/A	Draft reviewed Risk and fraud management policy	Risk and fraud management policy reviewed and approved by council	Council resolutions. Copy of the polity	Strategic services
			TBD	GG11-02	Number of RIMCO meetings held (Output)	4 RIMCO meetings	1 meeting	1 meeting	1 meeting	1 meeting	Attendance Register and minutes	Strategic services
8. SPU	To accelerate empowerment of historically disadvantaged groups by June 2022	GG12: By developing, reviewing and implementing plan that promote mainstreaming of Special programmes in all GKM programs, plans and projects	4 SPU reports	GG12-01	SPU plan approved by council and implemented (Input)	SPU plan reviewed and implemented	Review of SPU Plan	Report on the implementation	Report on the implementation	Report on the implementation	Signed SPU plan and reports	Strategic services

PART 4

4.1 2016/17 THREE YEAR CAPITAL PLAN (3YCP)

Grant (Source of Funding)	Project Name	Total MTEF Project Allocation	2015/16 Approved Budget	2016/17 Allocation	2017/18 Allocation
Municipal Infrastructure Grant (MIG)	Jongilanga Internal streets	R 1,200,000	R 1,200,000		
	Tuba internal streets and stormwater	R 1,300,000	R 1,300,000		
	Internal streets Chris Hani Zozo loc	R 1,100,000	R 1,100,000		
	Const of streets in old location and Siviwe access road	R 2,044,700	R 2,044,700		
	Constr of streets in Diphini & Chintsa east t/ship ext 17	R 3,067,050	R 3,067,050		
	Lusizini internal streets	R 1,100,000	R 1,100,000		
	Ncalukeni Internal streets	R 1,000,000	R 1,000,000		
	Sivwe Internal streets	R 1,600,000	R 1,600,000		
	Tuba access road	R 1,740,588		R 1,740,588	
	Internal streets of Gwaba	R 1,740,588		R 1,740,588	
	Silatsha community hall	R 1,700,000		R 1,700,000	
	Mzwini sportsfield	R 3,100,000		R 3,100,000	
	Sinalo Day care centre	R 980,000		R 980,000	
	Bhola internal streets	R 1,740,588		R 1,740,588	
	Internal streets of Old location	R 1,740,588		R 1,740,588	
Nokhala internal streets	R 1,500,000			R 1,500,000	

Grant (Source of Funding)	Project Name	Total MTEF Project Allocation	2015/16 Approved Budget	2016/17 Allocation	2017/18 Allocation
	Nomonde day care centre	R 1,100,000			R 1,100,000
	Lusizini community hall	R 2,000,000			R 2,000,000
	Renovations Mzwini community hall	R 2,000,000			R 2,000,000
	Toilets and water connection of Siviwe community hall	R 1,831,504			R 1,831,504
	Chintsa East internal streets	R 2,000,000			R 2,000,000
	Upgrade Komga Swimming pool	R 2,806,746			R 2,806,746
	PMU admin cost	R 696,750	R 670,650	R 670,650	R 696,750
MIG MTEF Total Allocation		R 39,089,100	R 13,082,400	R 13,413,000	R 13,935,000
Integrated National Electrification Programme (INEP) Grant	Komga Bulk Upgrade - Phase III	R 1,000,000	R 1,000,000	R 0	R 0
INEP MTEF Total Allocation		R 1,000,000	R 1,000,000	R 0	R 0
Expanded Public Works Programme (EPWP)	Pothole Patching	R 1,000,000	R 200,000	R 0	R 0
	Gravel Road Maintenance		R 350,000	R 0	R 0
	Solid Waste & Environmental control		R 200,000	R 0	R 0
	Clearing of Lantana		R 150,000	R 0	R 0
	Data Capturing		R 100,000		
Expanded Public Works Programme (EPWP)		R 1,000,000	R 1,000,000	R 0	R 0
Indirect MTEF Allocation Total		R 0	R 0	R 0	R 0
Table 3: MTEF 3YCP Allocation					

Grant (Source of Funding)	Project Name	Total MTEF Project Allocation	2015/16 Approved Budget	2016/17 Allocation	2017/18 Allocation
Grant (Source of Funding)	Project Name	Total MTEF Project Allocation	2015/16 Approved Budget	2016/17 Allocation	2017/18 Allocation
Direct MTEF Allocation Total		R 41,089,100	R 15,082,400	R 13,413,000	R 13,935,000
Indirect MTEF Allocation Total		R 0	R 0	R 0	R 0
Total MTEF 3YCP Allocation		R 41,089,100	R 15,082,400	R 13,413,000	R 13,935,000

PART 5

5.1 conclusion

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the end-of-year service delivery targets as set out in the budget and IDP. It determines the performance agreements for the Municipal Manager and all Top Managers whose performance is monitored through Section 71 monthly reports and evaluated through the annual process.

The SDBIP for the 2017/18 financial year is based on the Final IDP and Adjustment Budget. This SDBIP shall inform the manner in which the departmental scorecards, down to divisional levels for the 2017/18 financial year will be structured.